2026-27 FIRST QUARTER FINANCIAL REVIEW

Operating Fund Q1 Projections

Humboldt Operating Fund (HM500)

Budget vs. Q1 projection, division results, and the projected Balance Summary

Budget Year 2026-27 · Projections as of September 30, 2026

HM500 · BUDGET VS. PROJECTION

The fund is projected to finish $17.8M better than budget

$ millions	Original base	Final budget	Final projection	Encumbrances	Projected balance
Revenues	184.27	184.61	183.80	—	(0.80)
Expenses	184.27	215.73	188.08	9.00	18.64
Net change to fund balance	0.00	(31.12)	(4.28)	(9.00)	17.84

Not a structural deficit

The $31.1M budgeted decrease is planned spending of roll forward. The original base budget is in balance.

Projection draws $4.3M

Projected expenses exceed projected revenue by $4.28M.

$9.0M is already committed

Open encumbrances reduce what is available to roll forward.

Source: HM500 All Summary by Account · As of September 30, 2026

HM500 · REVENUES

Revenue is $0.8M short as enrollment falls below target

$ millions	Budget	Projection	Variance
State appropriations	124.28	124.28	0.00
Higher education fees	47.97	45.98	(1.99)
Other financial sources	11.93	13.11	+1.18
Transfers, gifts & grants	0.43	0.43	0.00
Total revenues	184.61	183.80	(0.80)

Offset: the $1.0M enrollment contingency is projected unspent and falls to the bottom line; it partially covers the fee shortfall.

Where the shortfall sits

Tuition fee −$1.83M
Enrollment targets have not materialized

Non-resident fee −$0.32M
Non-resident enrollment below plan

Other financial sources: +$1.18M
Cost recovery above budget

Source: HM500 All Summary by Account · Variance = projection less budget

HM500 · EXPENSES

Expenses are $18.6M under budget

$ millions	Budget	Projection	Encumb.	Balance
Salaries	91.84	90.57	—	1.27
Benefits	54.78	53.17	—	1.61
Operating	57.44	32.76	9.00	15.67
Financial aid	11.67	11.58	—	0.09
Total expenses	215.73	188.08	9.00	18.64

Inside operating

Misc. operating $17.9M under

$39.2M budgeted vs. $19.6M projected

Over budget lines

Utilities ($1.40M), contractual services ($1.01M), travel ($0.16M)

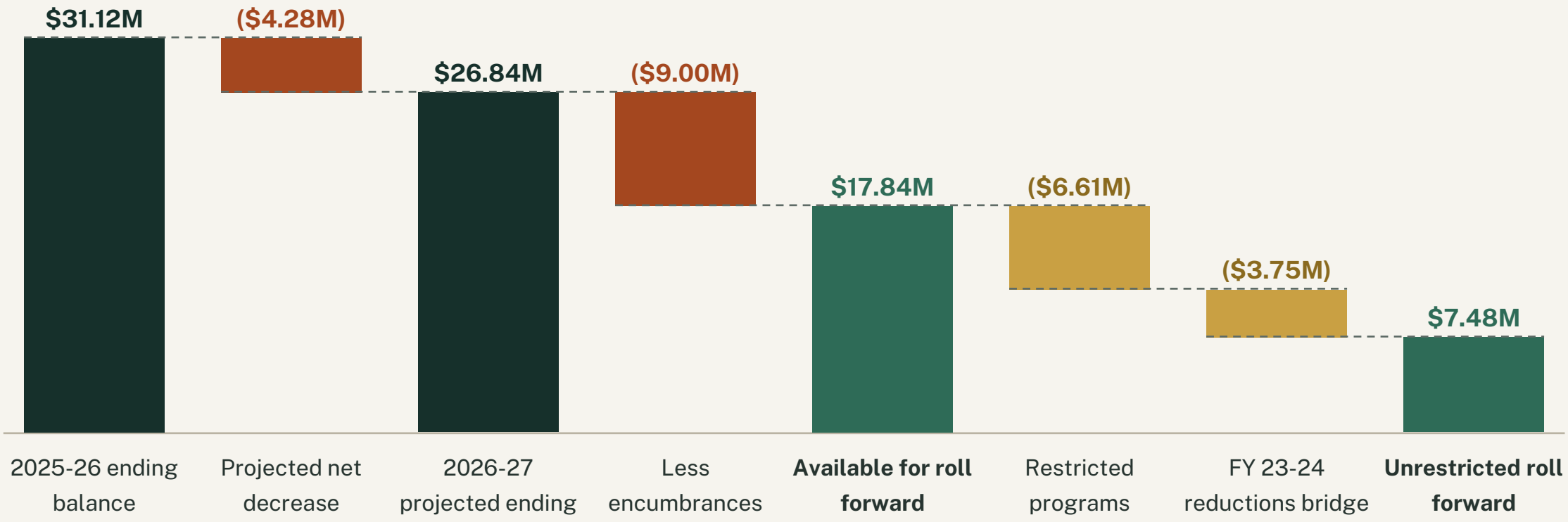
$1.0M contingency unspent

Projected as underspent; partially covers the fee revenue shortfall

Source: HM500 All Summary by Account · Balance = budget less projection and encumbrances

HM500 · BALANCE SUMMARY TAB

From $31.1M fund balance to $7.5M unrestricted



Source: HM500 Financial Review, Balance Summary tab · Decreases shown in parentheses

HM500 · BALANCE SUMMARY TAB

2026-27 Projected Balance Summary

As of September 30, 2026	Amount
2025-26 ending HM500 fund balance	$31,124,000
2026-27 projected net increase / (decrease)	(4,280,000)
2026-27 projected ending fund balance	26,844,000
Less encumbrances	(9,002,000)
Projected balance available for roll forward	17,842,000
Less: Restricted programs	6,609,000
Less: FY 2023-24 set aside for future reductions bridge	3,753,000
Total restricted / dedicated roll forward	10,362,000
Projected unrestricted roll forward	$7,480,000

What it tells us

More than half of the $17.8M available is already spoken for: $10.4M is restricted or dedicated.

The $3.75M bridge, set aside in FY 2023-24, stays reserved to one-time bridge future budget reductions.

The $7.5M unrestricted roll forward follows the University Operating Fund Roll Forward Budget Guidelines.

Source: HM500 Financial Review, Balance Summary tab · Amounts rounded to the nearest thousand

HM500 · RESTRICTED PROGRAM BALANCES

$6.6M in restricted programs, concentrated in a few

Largest program balances

Program (all MBUs)	$M
P0311 Start-up costs	1.44
RR001 Replacement & renewal	1.14
P0341 Strategic earmark	0.93
RS064 College MSF fee	0.59
S0013 First Star Academy	0.59
P0263 Math & science initiative	0.31

By division

Division	$M
Academic Affairs	4.01
Enrollment Management	1.83
Administrative Affairs	0.42
University Advancement	0.34
All other divisions	0.01
Total restricted	6.61

⚠ 13 programs project negative balances totaling ($0.74M), led by RS535 Research Vessel Rentals at ($0.59M).

Source: HM500 Financial Review, Restricted Prog by MBU tab · Projected balances

KEY TAKEAWAYS · HM500

What the Q1 projections tell us about HM500

1 Not a structural deficit

The original base budget is in balance. The $31.1M budgeted decrease is planned spending of roll forward.

2 A $4.3M draw, not $31.1M

Unspent budget, multi-year initiatives and vacancy savings keep the draw small.

3 Tuition shortfall is covered

Fees are $2.0M under as enrollment targets were not met; the unspent $1.0M enrollment contingency partially covers the fee gap.

4 $7.5M unrestricted roll forward

Of $17.8M available, $6.6M is restricted programs and $3.75M is the reductions bridge.