URPC ANNUAL DIVISION UPDATE

University Wide

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WHAT THE UNIVERSITY RESOURCES AND PLANNING COMMITTEE ASKED

Two questions

1

Where did the 2026-27 budget land?

And what did last year’s reductions mean for students, faculty and staff?

2

Where are the fiscal vulnerabilities?

Structural deficits, reliance on one-time funding, and other budget risks.

UNIVERSITY WIDE

2026-27 Final Budget

Where the budget landed and the reduction we took.

University Wide at a glance

$27.2M
2026-27 operating budget (HM500)

15%
of the University's $184.3M operating budget

0 FTE
no direct employees

44%
is financial aid, which cannot be reduced

Financial aid

$12.0M 44%

State University Grant (SUG)

Utilities

$6.1M 22%

Campus-wide electricity, gas, water and related services

Unallocated items

$4.0M 15%

Contingencies, New Space funding, Earmarked Summer Revenue

Risk pool

$3.8M 14%

CSU insurance premiums for campus risk coverage

Other campus-wide costs

$1.3M 5%

Compensation pool, telecom, Polytechnic transition, contingency and other shared costs

2026-27 BUDGET · REDUCTIONS TAKEN

$316K reduction, 1.2% of the division’s budget

University Wide’s share was 12% of the $2.61M in campus-wide reductions, taken entirely from contingency.

$316K

total reduction

University Contingency

Base reduced from $375K to $59K.

Contingency covers unplanned one-time costs.

One-time roll forward fills the gap for 2026-27.

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2026-27 Budget Impacts

What the reduction meant for students, faculty and staff.

2026-27 REDUCTIONS · IMPACTS

No direct impact on students, faculty or staff

Students

FINANCIAL AID AND CAMPUS SERVICES

No change to financial aid or the campus-wide services students rely on.

Faculty and staff

POSITIONS

No positions affected. University Wide has no direct employees.

Campus operations

UNPLANNED COSTS

Contingency is backfilled with one-time roll forward for 2026-27, so unexpected costs are still covered this year.

The reduction came from a centrally held fund, not from programs or services, so the impact on campus this year is minimal.

UNIVERSITY WIDE

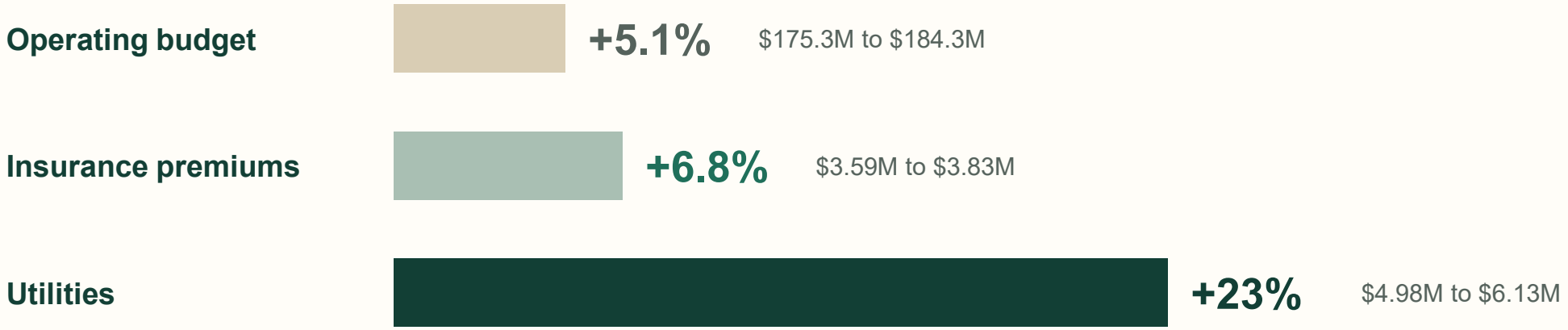
Fiscal Vulnerabilities

Rising operating costs, contingency, and less roll forward to go around.

Rising operating costs

Mandatory costs paid centrally are growing faster than the CSU is funding at the campus level.

GROWTH FROM 2025-26 TO 2026-27

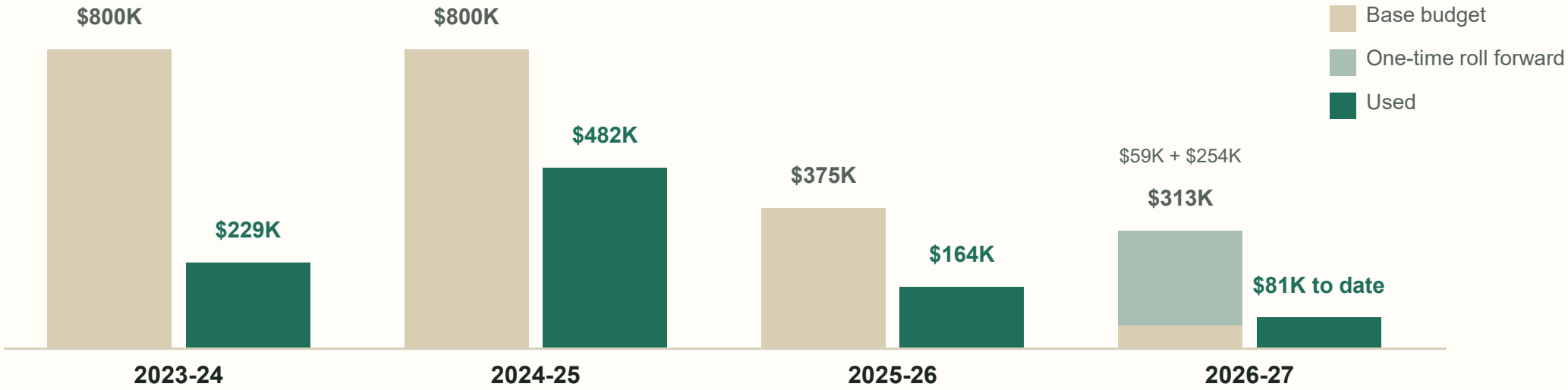


Utilities: The $1.15M increase is funded $600K by campus and $539K by the state.

Insurance: Premiums are forecast to rise 13%, with $400K of one-time roll forward set aside for the risk pool.

Contingency relies on one-time funding

Use averages $292K a year against a $59K base, with University Wide roll forward covering the rest.



Because contingency is intended to cover unexpected expenses, it is a better fit for a one-time rollforward than other ongoing vulnerabilities.

Roll forward is shrinking

Roll forward comes largely from vacancies. As positions are filled or folded and budgets shrink, less is left at year end.

2025-26 BENEFITS SWEEP

$2.09M

in unspent benefits from vacant positions moved into University Wide roll forward.

The University Wide budget also assumes $371K in benefit savings, which gets harder to meet as vacancies reduce.

Filling vacancies	Fully staffed MBUs leave less salary and benefits unspent.
Folding positions	$1.61M in position-related reductions for 2026-27 removes budget that used to go unspent.
Ongoing permanent reductions	Smaller base budgets leave less to roll forward at year end.

Next: roll forward already carries ongoing needs in divisions and is how campus builds reserves. Both feel it when roll forward shrinks.

Recurring costs on one-time funds

Most of University Wide’s roll forward goes to strategic investments, and many of them are ongoing needs.

$5.6M University Wide unrestricted 2025-26 roll forward

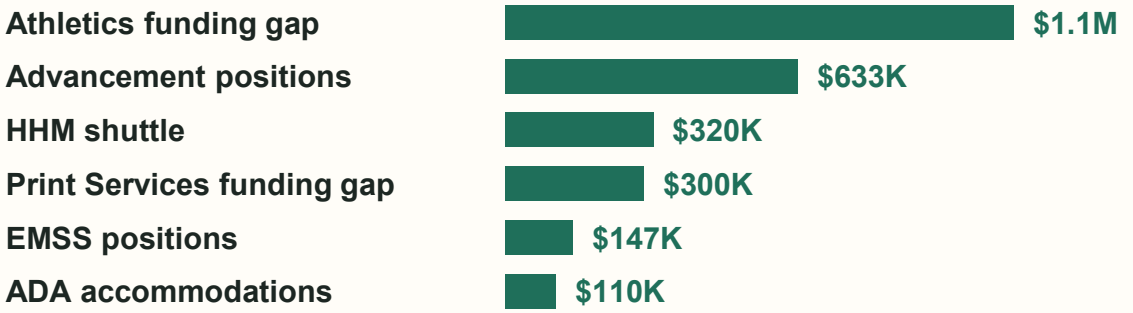


Funded centrally to support priorities across divisions

WHAT STRATEGIC INVESTMENTS ARE

Divisional requests funded centrally from University Wide roll forward. $4.1M, or 85%, are ongoing needs funded with one-time money.

LARGEST ONGOING NEEDS FUNDED ONE TIME



Top six shown. Another $1.5M in smaller ongoing needs was also funded one time.

Reserves grow slowly

University Wide roll forward is also how campus builds reserves, and little is left after strategic investments.

$5.6M University Wide unrestricted 2025-26 roll forward



Left for reserves, deferred maintenance and the strategic initiatives pool

HOW RESERVES ARE BUILT

Reserves are funded from University Wide roll forward left after strategic investments. This year that was $0.7M, split across reserves and other uses.

OPERATING RESERVE

$9.3M about 18 days of operations



About $37M short of 3 months of operating expenses

Key takeaways

WHERE WE STAND

University Wide’s operating budget is balanced for 2026-27, and the $316K reduction had no direct impact on campus services.

WHAT WE’RE MANAGING

Rising costs and ongoing needs are leaning on shrinking roll forward.

As roll forward declines, less one-time funding will be available for strategic priorities across campus.

Questions?